

## Full Year 2003 Results Media & Analyst Conference

Zurich, 18 March 2004



Agenda

- Section 1 Highlights and strategy update
- Section 2 Business review
- Section 3 Financials
- Section 4 Market and product update
- Section 5 Outlook
- Section 6 Q & A
- Section 7 Appendix

# SHL

#### **Company Profile**

- World leading telemedicine service provider
- Integrated provider of services, products and strong IT
- Proven and unique business model since 1987
- Treating hundreds of thousands of patients annually, with ~1,200,000 ECG transmissions to our medical call centers
- Continually enhancing product portfolio, e.g. TeleMarker in 2003, 'Thin for Life' in 2002
- Key markets
  - own operations in the U.S. and Israel
  - Fully acquired former SHL/Philips JV in Europe as of January 2004

Product launch 2003 TeleMarker <sup>TM</sup>

#### Key figures 2003 (USD M)

•	Revenues	98.8
٠	EBITDA	11.4
٠	EBIT	3.1
٠	Loss	10.2
٠	Employees	1 207
•	Subscribers	>300,000

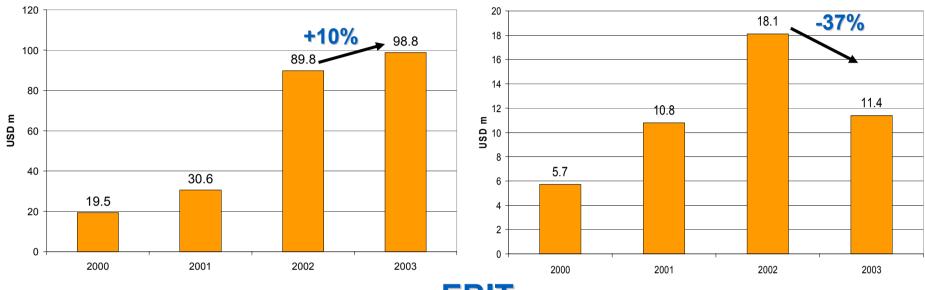




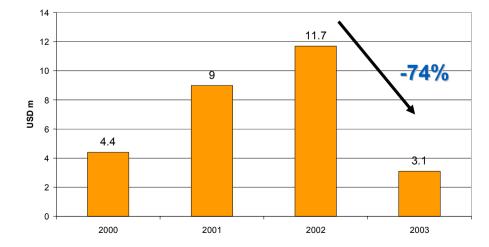
## Key figures in USD m

#### Revenues

#### **EBITDA**









## Highlights 2003

- Financial results 2003 below expectations
  - margins affected by
    - provisions to PHTS
    - negative effect of exchange rates and
    - low sales of devices
- Satisfactory development of U.S operations
  - improving margins
- Maintained leading market share in the domestic market despite challenging political and economic situation
- Full acquisition of PHTS as of January 2004



#### Main strategy at IPO, 11/2000

- Enhanced international activity
- Expand product offerings through technological innovation
- Acquire companies that offer attractive customer base/ marketing channels or products
- Maintain leadership position in Israel

#### What happened since

- International activities reach more than 70% of revenues
- Introduction of ,Thin for Life'; new versions of CardioBeeper, TeleBreather, Watchman; TeleMarker
  - Penetration to the US market via aquisition(i.e Raytel)
- Continuous growth of SHL's core business; client base now more than 70 000







**Business review** 



#### **Review US operations**

- Improving margins in 2003
- Measures taken in 2003
  - improve efficiency
  - introduce new call center technology
  - improve operational protocol
- Key focus in 2004:
  - Continuous growth in profit and cash flow



- SHL assumes management and increases its involvement in the European operations
- SHL receives a financial contribution from Philips Medical Systems
- SHL has taken a provision against the shareholder loan to PHTS in 2003
- Measures 2004:
  - restructure operations
  - chose markets
  - increase flexibility in decision making



- Maintained leading market share in the domestic market
- Lower device sales
- Launches of new product
  - TeleMarker
- Encouraging results of "Thin for life"

Launch of new marketing plan to take effect in 2004:
 focus on growth in revenue, margins and cash flows





## **Financials**

# SHL

## Statement of Operations

(USD M)	2002	2003	% GROWTH
Revenues	89.8	98.8	10 %
Gross Profit	45.8	46.7	2 %
Margin	51%	47%	
EBITDA	18.1	11.4	-37 %
Margin	20.1%	11.6%	
Depreciation & Amortization	6.4	8.3	30 %
EBIT (Operating Profit)	11.7	3.1	-74 %
Margin	13%	3.1%	
Finance income (expenses)	1.8	-4.7	n.m.
Profit (loss) before Tax	13.4	-1.7	n.m.
Margin	14.9%	n.m.	
Provision for European J.V start-up	7.4	5.6	-24 %
costs			
Net Profit (loss)	1.4	-10.2	n.m.
Margin	1.6%	n.m.	
EPS	0.13	-0.96	n.m.

# SHL

#### Consolidated cash movement

	<u>2001</u>	<u>2002</u>	<u>2003</u>
Cash flow from operating activities	(1,187)	2,215	645
Capital expenditure (ex.deposits)	(11,730)	(38,396)	(13,790)
Financing activities -net	14,460	31,690	(10,236)
Effect of exchange rate changes	(4,805)	(3,877)	1,860
Cash movement Cash,deposits & Marketable securities - beginning of the year	(3,262) 63,403	(8,368) 60,187	(21,521) 51,819
Cash,deposits & Marketable securities - end of the year	60,187	51,819	30,298

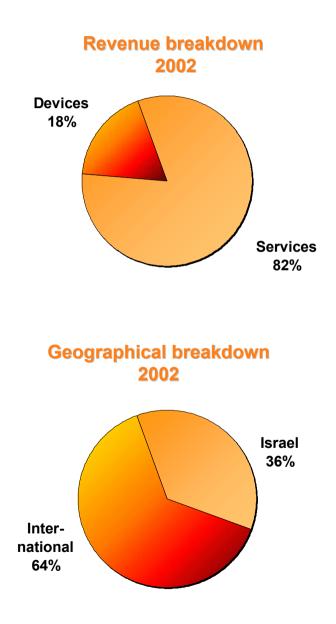


#### **Balance Sheet**

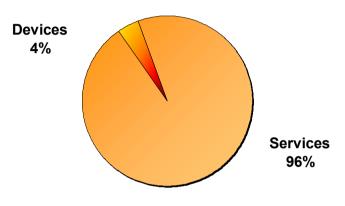
(USD 000s)	31/12/2002	31/12/2003
Assets		
Current assets	97,810	75,206
Long term assets	47,314	56,903
Fixed assets	11,441	12,438
Other assets	51,327	51,880
Total assets	207,892	196,427
Liabilities and Shareholders' Equity		
Current Liabilities	71,120	67,786
Long term liabilities	44,712	41,084
Minority interest	1,601	1,427
Shareholders' equity	90,459	86,130
Total liabilities and shareholders' equity	207,892	196,427

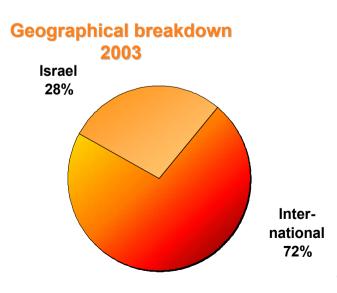


#### Revenues breakdown 2003













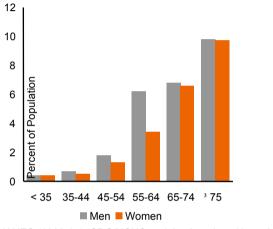
## Market and product update



## Assessment of Telemedicine market

- Still very fragmented
- Welcomed plans of health industry heavyweights to enter telemedicine market
- Few companies with consumer approach prevalent B2B models
- US and Israel most advanced, but receptive European markets
- Existing acquisition opportunities

## Estimated prevalence of congestive heart failure by age and sex in the US



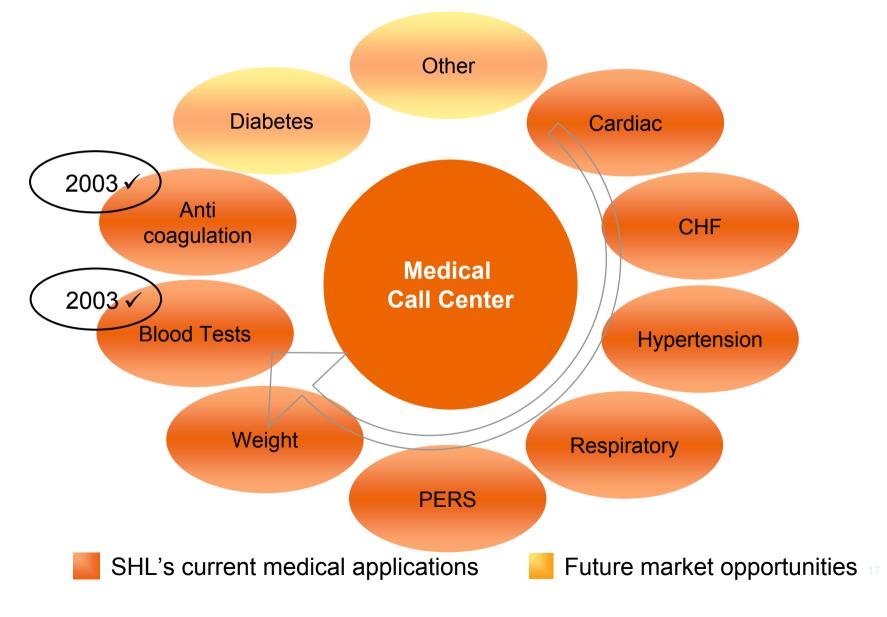
NHANES (1988-94), CDC/NCHS and the American Heart Association

- Each year, an estimated 1.1m Americans have a new or recurrent myocardial infarction (MI)
- Congestive heart failure affects 4.6m Americans at an annual total cost of more than USD22.0 bn
- Direct costs associated with coronary heart disease are estimated to reach to USD55.2 bn in 2000



#### SHL's product and service strategy

Adding applications to the same technological and marketing platform



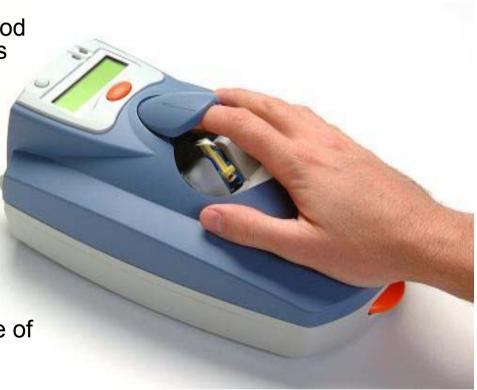
# SHL

## SHL's product line up

Product	Function/Intended use	
CardioBeeper® 12/12	User-friendly, hand-held 12 lead patient level ECG transmitter. Transmits a complete ECG reading in 12 seconds; FDA approved	
CardioBeeper® 12L	User-friendly, hand-held 12 lead patient level ECG transmitter. Transmits a complete ECG reading in 42 seconds; FDA approved	
CardioPocket® 1L	Leather wallet that serves a 1 lead ECG transmitter; FDA approved	
Home Care Center™	Enables hand-free communication between the subscriber and remote monitor staff	
TelePress™	Measures and transmits a blood pressure reading in conjunction with the Home Care Center unit	
TeleBreather™	Pulmonary device which collects spirometry indices and transmits readings in conjunction with the Home Care Center unit;	
	FDA approved	
TeleWeight™	Measures and transmits weight related data. Used mainly for the monitoring of congestive heart failure	
Watchman ™ II	Emergency response system enabling 2-way speaker communication between a patient and call center staff. Also receives and transmits data from certain devices	
TeleDoor™	Enables the unlocking of a patient's door from a remote location	
TeleMarker™	Measures and transmits blood tests for presence of cardiac markers	

# SHL New products & services - TeleMarker™

- Trans telephonic blood testing device
- Enables subscribers to self perform blood test for the presence of cardiac markers from the convenience of their home
- First device of it's kind
- Automatic transmission of results to medical monitor center
- Enables safer ruling out of Myocardial Infarction
- Improving emergency treatment in case of cardiac event
- Saves unnecessary hospitalizations





#### **Cardiac Markers Testing**

First Time Ever!

## End user trans-telephonic blood testing device for Cardiac Markers (Troponin-I & Myoglobin)





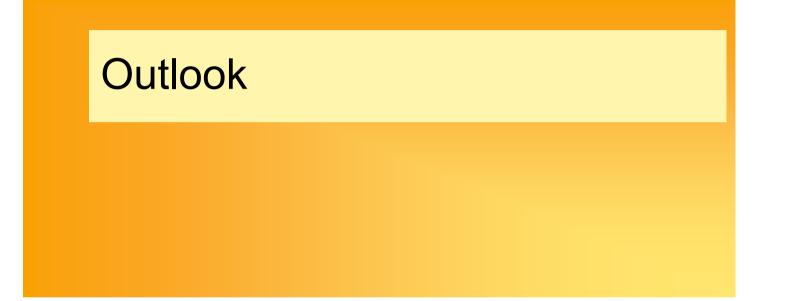




Includes Disposable kits as well









- Growth and profitability focus in the USA
- Restructure European operations (PHTS)
- Introduce new products and/or services through technological innovation
- Maintain leading market share in home market Israel
- Guidance 2004:
  - Improve profitability and cash flow from operations
  - Revenue of USD104M-USD108M giving EBIT of USD6M-USD7M and EBITDA of USD14M-USD15M



#### Section 6





#### **Contact Information**

Erez Alroy erez@shl-telemedicine.com

Assistant: Pauline Shavit pauline@shl-telemedicine.com

Tel: + 972 3 561 22 12

www.shl-telemedicine.com









## Investor information

- IR Agenda
  - Q1 2004: May 24, 2004
  - Q2 2004: August 23, 2004
  - Q3 2004: November 24, 2004
- 10,663,373 registered shares with a par value of NIS 0.01 each
- Listed at SWX Swiss Exchange in CHF; Symbol: SHLTN, No. 1128957
- Market price high/low (CHF) in 2003: 9.00/4.50
- Market capitalization high/low (CHF million) in 2003: 96.0/48.0
- Market capitalization 31.12.03 (CHF million) : 60.8
- No voting restrictions



#### Our core products



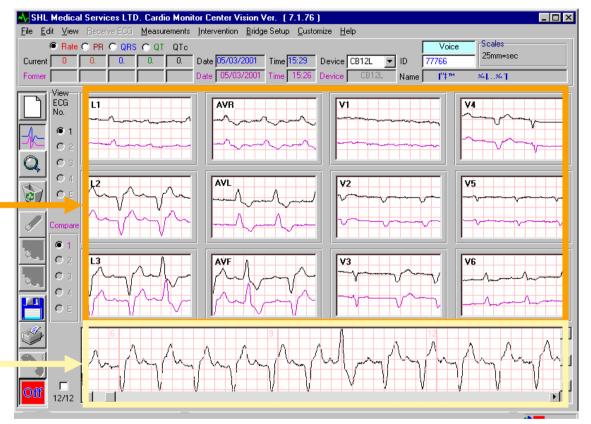
#### The CardioBeeper® 12/12

- Transmits a complete ECG reading in 12 seconds
- Results are as accurate as standard clinical ECG readings
- + FDA, CE Mark



#### CardioPocket® 1L

- Leather wallet that serves as a 1-lead (rhythm strip) ECG transmitter
- FDA approved, CE Mark

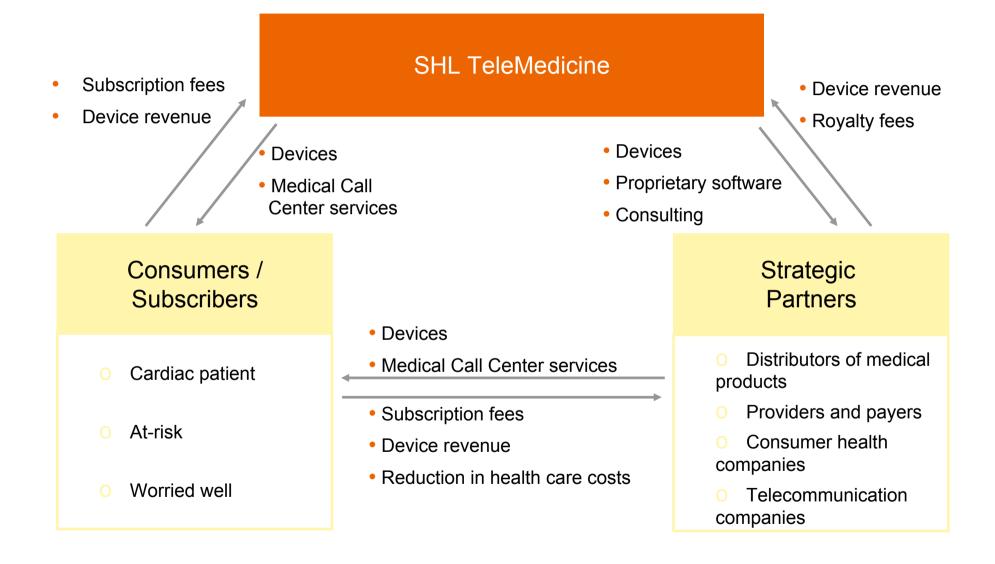


# SHL Out of pocket & 3rd party reimbursement

- Out of pocket funding
  - enables healthy margins
  - long-term contracts, earnings visibility
  - distribution of risks
- Third party reimbursement
  - primarily in cardiac field
  - typically for cardiac event monitoring, e.g. Pacemakers, INR etc
- SHL's typical three-fold approach
  - operate direct sales team, oriented to customers which pay out of pocket
  - make use of existing reimbursement schemes to win (typically short-term) clients, turn those into long-term out of pocket funding clients
  - select market data and start own research, to convince relevant authorities for new reimbursement schemes



#### The revenue model



# SHL

#### Our value proposition

#### Peace of mind, better care and cost efficiency

Value for subscribers	Value for physicians and hospitals	Value for payors
<ul> <li>Reduced emergency response time</li> </ul>	<ul> <li>Real time patient monitoring from remote locations</li> </ul>	<ul> <li>Reduces costs associated with unnecessary hospitalizations</li> </ul>
<ul> <li>Reduced severity of</li> </ul>		
damage after myocardial infarction (MI)	<ul> <li>Efficient management of treatment programs</li> </ul>	<ul> <li>Reduces hospitalization cost as inpatients can often be released sooner</li> </ul>
<ul> <li>At USD 40-60 monthly for device and call center service, economically viable and efficient</li> </ul>	<ul> <li>Early release programs after MI: lower revenue patients leave earlier, thereby allowing more beds for procedure ready patients</li> </ul>	<ul> <li>Efficient availability of patient data</li> </ul>



